



**Adam A. Donaldson** @adamadonaldson

Jun 6 · 150 tweets · [adamadonaldson/status/1666141449895673864](https://twitter.com/adamadonaldson/status/1666141449895673864)

Coming up at 2 pm, it's this month's [leeeeeeeeengthy] Committee of the Whole meeting.



**Committee of the Whole Preview – What's on the Agenda for the June ...**

It's June! The weather is nice, and there are lots of outdoor activities to take part in, so naturally this month's Committee of the Whole agenda is one of the longest in some time. In ...

<https://guelphpolitico.ca/2023/05/26/committee-of-the-whole-preview-whats-on-the-age...>

Committee went into closed session at 1:30 pm on one item, Water Services' Updated Operational Plan Endorsement. This is under Section 239(2) (a) of the Municipal Act for matters "relating to the security of the property of the Municipality or Local Board."

Five minutes late for the start of the meeting. Council is still in closed session.

11 minutes later, it seems that council is emerging from closed session.

Mayor Guthrie has called the open meeting to order. On the closed item, there was a discussion with staff and the receipt of information. No direction was given.

Motion out of closed session passed unanimously.

**Water Services' Updated Operational Plan Endorsement**



1. That the City of Guelph Council endorse the Water Services' Operational Plan, as required as part of the Ontario Municipal Drinking Water Licensing Program.

Staff recognitions this month:

<p><b>4. Staff Recognitions</b></p> <p><b>4.1 Masters in Public Administration</b> Kimberly Krawczyk, Manager, Policy and Intergovernmental Services</p> <p><b>4.2 Recipient of Federation of Canadian Municipalities 2022 Sustainable Communities Award</b> Heather Connell, Manager, Business and Technical Services Vivian DeGiovanni, Waste Resources Circular Economy Specialist</p> <p><b>4.3 OPWA Award for Project of the Year Award in the Disaster/Emergency Construction/Repair Category (Less than \$2Million) for the Howit Creek Sanitary Sewer Encasement and Erosion Protection project.</b> Kyle Gibson, Manager, Technical Services Jackie Kay, Project Engineer Nicholas Gatto, Construction Inspector Adam Wiltschek, Manager, Technical Services Adam Geldart, Program Manager Phil McIntyre, Supervisor Lab Services and Environmental Compliance</p> <p><b>4.4 P.Eng Designation</b> Kevin Nelson, Corporate Asset Management Analyst</p>	<p><b>4.5 Maintenance Management Professional Certification (PEMAC)</b> Mathew Walden, Analysts Asset and Maintenance Management</p> <p><b>4.6 C.Tech Designation (OACETT)</b> Mathew Walden, Analysts Asset and Maintenance Management</p> <p><b>4.7 The Royal Sludge; winners of the Pump Maintenance Operation Challenge at 2023's Water Environment Association of Ontario (WEAO)</b> Andre Charlebois, Lead Hand, Maintenance Wastewater Leaha Kane, Wastewater Collection Michael Whitwell, Wastewater Collection Peter Bucurca, Licensed Electrician Sumant Patel, Manager, Operations, Wastewater Services</p> <p><b>*4.8 Recipient of Municipal Waste Association 2023 Gold Promotion and Education Award</b> Heather Connell, Manager, Business and Technical Services Nicole Davison, Waste Resource Policy Analyst Allison Graef, Graphic Designer Kelly Guthrie, Community Engagement Coordinator Shelly Reed, Advisor</p>
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First item up on the consent agenda for governance: Ontario Health – Multi-Sectoral Accountability Agreement, Declaration of Compliance.

The City has to submit a declaration of compliance to indicate that all terms of the Multi-Sectoral Accountability Agreement were met in the past year; this must be done for all City services that get Ministry of Health funding.

Right now, only one program at Guelph applies to this agreement and it's the Community Paramedicine program.

This matter passes unanimously.

Next, the first presentation: 2022 Guelph. Future Ready Progress Report. DCAO Scott Stewart begins the presentation.

Here's a link to the interactive report:



Stewart is going to walk us through some of the information posted on the site.

This report doesn't reflect \*every\* report, some indicators are not reported because the data's not available, which is, apparently, "not a problem until it is." Another issue is data that comes from outside sources that doesn't always coincide with the City's schedule.

DCAO Jayne Holmes takes over. This is the Powering Our Future pillar, and the KPIs (key performance indicators) and the SIs (strategic indicators). The accomplishments are colour coded with green meaning mission: accomplished.

### Key performance indicators

What do these colours mean? ▾

Number of new circular businesses and collaborations

**Target Green**  
Previous from 2021

**Target Red**  
Minimum or decrease from 2021

**Note**  
This KPI includes the total number of businesses that started or expanded using circular practices through participation in Our First Future and/or Circular Objectively (renewable) Landed program. The key drivers of increased results were the innovation funds that are available to support businesses through the transition by testing new ideas and processes.

Sum of KPI Results # by Year

### Strategic initiatives

What do these colours mean? ▾

Develop and implement new Economic Development and Tourism Strategy

Year	Scope	Schedule	Budget
2022	Green	Green	Green
2021	Green	Green	Green
2020	Green	Green	Green

Note  
Adopted by Council in 2022. Year 1 has seen movement in implementation. With new funding approved, EOT can move forward on these priorities that were stalled by funding constraints.

These are KPIs under Sustaining Our Future. Note that we don't have the data yet for the risk of exposure to climate change for City assets. Also, we didn't meet those net zero targets.

Lotta red here. This is because of lags on response time for ambulances and the availability of affordable housing. DCAO Colleen Clack-Bush notes that while the City is not meeting targets here, it shows their dedication to transparency as an organization.

Select a KPI and click arrow to see results →

Title	Targets
<input checked="" type="radio"/> Improvement in response time for Fire Services	Did not meet target
<input checked="" type="radio"/> Improvement in response time for Paramedic Service based on the Canadian Triage and Acuity Scale 1 (CTAS-1)	Did not meet target
<input checked="" type="radio"/> Improvement in response time for Paramedic Service based on the Canadian Triage and Acuity Scale 2 (CTAS-2)	Did not meet target
<input checked="" type="radio"/> Improvement in response time for Police Service	Did not meet target
<input checked="" type="radio"/> Per cent citizens expressing a sense of belonging to Guelph	Did not meet target
<input checked="" type="radio"/> Per cent of affordable residential units (Ownership)	Did not meet target
<input checked="" type="radio"/> Per cent of affordable residential units (Primary Rental)	Did not meet target
<input checked="" type="radio"/> Per cent of affordable residential units (Secondary Rental)	Met target
<input checked="" type="radio"/> Per cent of current assets that provide satisfactory levels of service	Will not be reported
<input checked="" type="radio"/> Per cent of residents who perceive themselves to be safe in the city	Baseline year

Forgot to post the graphic for this:

**Adam A. Donaldson**  
@adamadonaldson · Follow

Replying to @adamadonaldson

These are KPIs under Sustaining Our Future. Note that we don't have the data yet for the risk of exposure to climate change for City assets. Also, we didn't meet those net zero targets.

6:44 PM · Jun 6, 2023

♥ Reply ↻ Copy link

Read 1 reply

Title	Targets
<input type="radio"/> Per cent increase in renewable energy resources to achieve corporate 100% renewable energy target (100RE)	Met target
<input type="radio"/> Per cent reduction in greenhouse gas emissions to achieve Community Net-Zero carbon target	Did not meet target
<input type="radio"/> Per cent reduction of climate risk exposure for the City's built and natural assets	Not available at the time of publishing

Cllr O'Rourke says the level of transparency is so much better from four years ago, and appreciates that. She asks about how the City decides to collect data for itself and validate data sources?

Staff says that they will be developing a KPI information sheet with data providers that will look at how the data is gathered and from who. This information will also be provided to the public for all the "data nerds." Collecting data locally depends on the project.

Cllr Allt asks if there are financial considerations if a target is red, yellow or green. DCAO Trevor Lee says that he would be cautious about that determination, because sometimes there are problems that can't be solved by throwing money at them.

Cllr Klassen asks how often staff look at the targets. Staff note that they review the targets once a year, and try to determine if targets are reflecting the outcome that they're trying to achieve. Sometime that's not the same.

Klassen asks how the targets will transfer to the next version of the Strat Plan. GM of intergovernmental Jodie Sales says that work is being in done in tandem with the development of new SP. Some will carry over, others will might be different, new measures.

Cllr Downer asks about water and wastewater under sustaining our future, there's nothing in there. Holmes says on June 9, the City will be issuing Sustainability Report, there will be a lot of info about water and solid waste in that report. Will be coming back as 1 report in '24

Allt/Billings move the two recommendations:

**Recommendation:**

1. That the Guelph. Future Ready Progress Report, dated June 6, 2023, be received.
2. That City Council respectfully requests its local boards and shared services (Guelph Public Library, Wellington-Dufferin-Guelph Public Health, County of Wellington, the Elliott Community, Downtown Guelph Business Association, Grand River Conservation Authority, and Guelph Police Service) to provide annual performance updates in conjunction with the annual Strategic Plan progress reporting, beginning June 2024.

Here's the overview of KPIs and SIs if you don't feel like thumbing through the site. Guthrie says there's some good commentary there that shouldn't be missed. <https://pub-guelph.escribemeetings.com/filestream.ashx?DocumentId=37407>

Recommendations approved.

Next, County of Wellington Social Services: Report to Guelph City Council. This is a report that council/committee asked for last July, an overview of social services as administered by the county.

Luisa Artuso, Social Services Administrator for the County of Wellington will lead the presentation.

What does Social Services manage?





The division of services offered in housing.



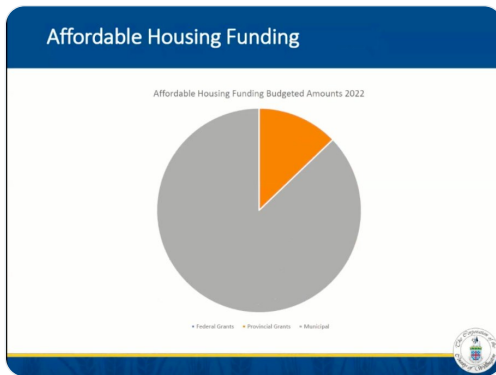
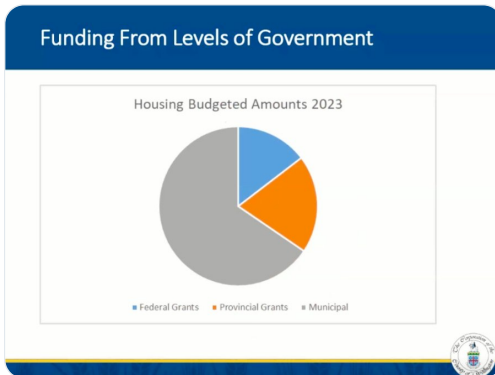
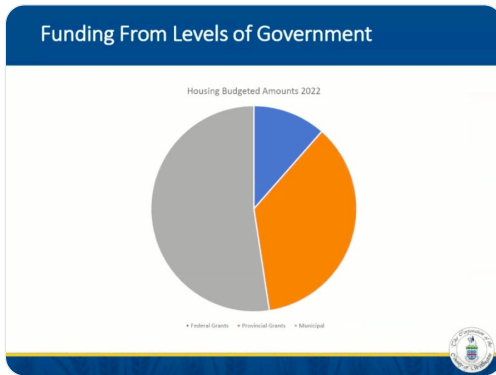
The number of units and variety of housing, plus where they're located in the region.

**2022 Performance Measures**

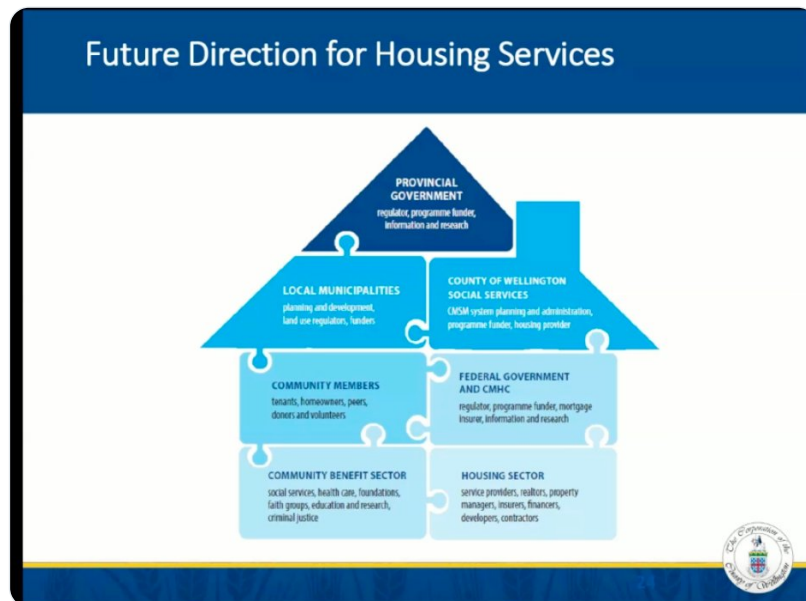
Housing Services Performance Measures for 2022	
# of households in Rent-Geared to Income (subsidized housing) units	2,508
# of households in government-funded affordable housing	616
# of households that received rent supports	489
# of household served in Transitional and Supportive Housing	111
# of households accessing support services in subsidized or government-funded affordable housing	360
# of people actively experiencing chronic homelessness (monthly average on By-Name-List)	137



You'll notice the change in funding from upper levels of government. Artuso notes that the hope is that there might be announcements of new funding as we enter the second half of the year.




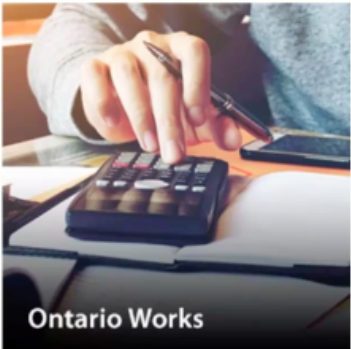
The future?



Finally, Ontario Works.

**Ontario Works**

Supports newcomers and low-income individuals and families in meeting their unique and complex needs so that they can achieve their goals related to wellbeing and self-reliance.



Questions start with Goller. He asks about the \$18 million invested in new building. Director of Housing Poste says those were in the county, 2 large projects in Fergus, in M. Forest, 1 in Palmerston and the rest are in reserve waiting for new projects.

The projects are 80% of market, with some rent-geared-to-income.

Goller is trying to understand how the County is building housing with their affordable housing reserve, and wants the City to do the same. Clack-Bush does concur that the City's funds have been used on third projects lately, but doesn't want to leave the impression that...

...there's no social housing here in Guelph. Artuso notes this is true, there are county owned projects in the City, and there's nothing stopping the City from being a funder it's just that the third parties have the expertise to get going on a project. No one simple solution.

Goller asks how county council decides on the number of how much to contribute to affordable reserve funds. Artuso says that they have to defer that one because they need the treasurer's input.

Goller asks about how some of his constituents have been on the wait list for 13 years in some cases, wants to know how to close the gap. Artuso says there will be a plan coming in the fall and notes that they need funding for all parts of continuum...

...With mental health and addictions, the shelter system is hitting its peak and is under stress, and it could be five years before those effects from the pandemic start to abate. The Transitional housing coming on line next year, and new supportive housing should help too.

Goller asks if there will be a request for money to build more social housing in Guelph at budget time. Artuso says it will be more like a report about where the need is. There's won't be a specific funding request, exception for the shelter system.

Goller says that he would like to see numbers about how much money the City should be putting aside to start tackling the housing crisis and moving to take names off the list.

O'Rourke says she's not getting a sense of what's specifically need in terms of housing in Guelph. Are there recommendations? Artuso says they can put that together, but the plan coming in the fall was going to bring some KPIs and other more high level things.

O'Rourke asks about the future of childcare in Guelph with \$10/day? There will be about 1,700 new spaces out to 2026, and they're awaiting guidelines from Ontario about how that might be done. There will be some concentration of growth in Guelph, but exact numbers pending.

O'Rourke asks how housing and childcare targets meeting population growth? County staff say that those numbers come from the Province, they're anticipating "significant" growth in some areas, and they're looking at how to meeting.

On housing, Poste says the update to Guelph's affordable housing strategy will inform the County's approach to when it comes back later this year. Also says that all levels of government have to come to the table.

Allt asks if addressing the concerns of housing will require more than the present \$18 million budget. Artuso says yes.

Cllr Caton asks about the wait list for full accessible social housing. Poste says they have the number in the centralised wait list, but doesn't have it on hand. They can share it with council though.

Caton asks about plans for people with environmental sensibilities. Poste says they don't have anything now, but they do look at what materials they're using as they're building.

Cllr Busuttill asks affordable housing for larger families. Poste says this is something they've noticed, and have looked at full detached homes they own in the community to look at possible expansion.

Guthrie thanks the county staff for the work that they do, and appreciates that they came to the meeting today to answer all these long simmering questions.

Guthrie asks if the update of the affordable housing strategy is being done with input from the county. Guelph staff nod yes.

Busuttill/Goller move to receive report and it passes unanimously.

Cllr Allt has left the meeting.

Next, 2023 Governance Review with City Clerk Stephen O'Brien presenting.

The clerks' office does a review of governance review every two years, one after the start of the new term and the other about halfway through. Most of these are routine, admin changes, fixing typos, or putting in writing the reflection of current practices.

List of proposed changes:

Procedure By-law

- Four-month limit on the pulling of an information report from the weekly information items unless a Committee of the Whole Service Area Chair agrees to pull an older report.
- Delegation of authority to the City Clerk to make administrative edits to motions moved at committee and City Council meetings.
- All delegate time limits set at five minutes (including statutory public meetings held under the Planning Act).

Recruitment, Hiring and Involuntary Departure Procedures for Municipal Officers

- Establishes a process for the hiring and involuntary departure of statutory municipal officers whose appointment or removal from office can only be made by City Council per [Section 23.3 of the Municipal Act](#).

Delegation of Authority By-law Amendments

- Additions to the Delegation of Authority By-law are being sought by five City departments to ensure the continued efficient and effective operation of City business.

Task Force Governance

- In accordance with recent court decisions and in consultation with the Mayor, City staff are recommending that task forces led by elected officials be supported in a manner similar to Advisory Committees of City Council (ACOCs) to ensure compliance with applicable provisions of the Municipal Act and Municipal Conflict of Interest Act (MCIA).

On the task force governance, there was a court decision that is guiding the change on this. Essentially, any task force in the future will effectively be treated like a local board, and be subject to the same rules.

Busuttill/Chew put motion on the floor.

**Recommendation:**

1. That the amended Procedural By-law, included as Attachment-1 to the 2023 Governance Review dated June 6, 2023, be approved.
2. That the amended Closed Meeting Protocol, included as Attachment-2 to the 2023 Governance Review dated June 6, 2023, be approved.
3. That the amended Chief Administrative Officer Recruitment, Selection and Performance Sub-committee Terms of Reference, included as Attachment-3 to the 2023 Governance Review dated June 6, 2023, be approved.
4. That the amended Chief Administrative Officer Evaluation Process Terms of Reference, included as Attachment-4 to the 2023 Governance Review dated June 6, 2023, be approved.
5. That the amended Recruitment, Appointment and Contract Administration for Municipal Officers Reporting Directly to City Council policy, included as Attachment-5 to the 2023 Governance Review dated June 6, 2023, be approved.
6. That the amended Recruitment, Hiring and Involuntary Departures Procedures for Municipal Officers policy, included as Attachment-6 to the 2023 Governance Review dated June 6, 2023, be approved.
7. That the City Clerk and Mayor be directed to review the current governance framework for the Strategic Advisory Group on Downtown Guelph to ensure compliance with all applicable legislation and report back to City Council as required.
8. That the Delegation of Authority By-law be amended as outlined in Attachment-7 to the 2023 Governance Review dated June 6, 2023.

Busuttill asks about how admin changes to the motions will be noted. O'Brien says that this is not so much about doing changes in the moment, but when councillors submit their motions in advance. This might mean something like spelling out what AMO is in the motion.

O'Rourke asks if one of the changes means that council will no longer be discussion slates of appointees in closed session. O'Brien says this specifically means information in application packages, names are not public information but some of that supplemental info is private.

On task forces, O'Rourke asks about the time line for determining if the mayor's task force might be absorbed as a local board. O'Brien said they will have a decision about that coming soon.

Cllr Downer asks if she sets up a Ward 5 tree task force, would that not be caring on municipal business? O'Brien says they're relying on a court case that uses that language "carrying on the work of a municipality." It's less about you call it but more about where the work goes.

Downer asks about subcommittees and working groups through local boards should be posted though those websites (not all of them under City website). O'Brien says yes, their default is to be always open and transparent.

Downer asks if all local boards have posted minutes right now. O'Brien says they should be, all committees and boards have a liaison to the clerks office for support, but they're also looking at how the clerks office and staff can be more engaged.

Busuttill asks if the clerks office will work with teams to determine if they're subject to being a local board. O'Brien says yes, they have to stay on top of this as they see where the limits are with the court ruling.

Cllr Caron asks about the recommendation to move the including recommendation first before considering amendments. O'Brien says that the goal is to show the providence & how the final motion and decision evolved from the staff recommendation incl. in the agenda. Its for history.

Caron says that she has concerns about that delegated authority about admin changes to the motion after an incident last year; the mover and seconder own the motion, not the clerk.

Caron proposes an amendment to suggest edits, not to have delegated authority. Leave it in the hands of mover and seconder. O'Rourke seconds.

Guthrie asks if this change will ask if this will require a pause for that changes are made and put it up on screen. O'Brien says the changes often happen in meeting through discussion in the moment.

Caron says she wants it clear that she highly values the clerks role in the meeting, but doesn't want to check every motion she makes to ensure it still matches the intent despite changes made delegated by clerks.

This is the wording for the motion. It passes unanimously.

**2023 Governance Review**  
Council Caron



1. That section 4.10 i) of the amended Procedural By-law, included as Attachment-1 to the 2023 Governance Review dated June 6, 2023, be amended as follows:


4.10 i) The Clerk, at their discretion, may **suggest** administrative edits to motions and amendments.

An additional motion from Busuttill. Richardson seconds.

**2023 Governance Review**  
Council Busuttill



1. That the Procedural Bylaw, included as Attachment-1 to the 2023 Governance Review dated June 6, 2023, section 13.2 (c) be amended to require consultation and approval of the relevant meeting chair prior to adding an information item to a Committee of the Whole or City Council agenda.

Guthrie says that any member of council can pull an info item to be pulled without any consultation with area chair or CEO and that might throw a wrench into the agenda management. Guthrie said the best practice is Caron's motion later in the agenda. 

**7.6 Municipality of Trent Lakes Resolution: Oath of Office**

Councillor Caron will speak to this item.

Goller says that he's concerned about the additional "filter"; what if he or a constituent wants to respond to a report and the chair doesn't agree. Guthrie said even without the report, council members still need to go through service area chair.

Cllr Billings asks about time sensitivity of an issue. Guthrie says that the councillor could made the request to suspend the procedural bylaw. Doesn't that have to be put on the agenda in advance? Actually, it doesn't. This happened in the case of the power substation at MGP.

Billings notes that she had come to Guthrie in advance to talk about suspending the bylaw. Guthrie says that's true, but she could have still risen on a matter of personal privilege and moved to suspend.

O'Rourke says that the role of the chair is to manage the agenda of the meeting, we're not really hardcore about that, but that is the essence. She says this is preventative, because cllrs could pull info reports and take over a meeting.

Busuttil also notes the efficiency of managing the agenda effectively is the goal, not to close a door. Motion approved with Goller, Caton and Billings against.

O'Rourke asks about her concerns about this portion, maybe giving too much authority. Clack-Bush says it's a matter of flexibility, especially when dealing with groups using City facilities for the long-term and providing them some sustainability. Not meant for every contract.

#### **Public Services**

##### Culture and Recreation

Staff are recommending extending the length of an agreement, **contract** or application from less than five years in length to ten years while maintaining all the other powers, conditions and limitations listed in 1.2 under Schedule "A" – Delegation of Powers and Duties of the Delegation of Authority By-law. The authority to enter into these types of agreements through the Delegation of Authority By-law (2023) -20794 advances City businesses and services effectively and efficiently.

In response to and through the recovery of the pandemic, organizations seek to partner and collaborate in different ways. The relationship and support of the City needs to be more flexible for community response yet offer longer term stability. Longer term agreements support organizations that rely on the City and other funders to offer stability to general operations, community programs and to reduce staffing vacancies and turn over.

Clack-Bush says that they will take a look at the language and provide more information to council before the end of the month.

Vote on the main motion as amended. Passes unanimously.

#### **Recommendation:**

1. That the amended Procedural By-law, included as Attachment-1 to the 2023 Governance Review dated June 6, 2023, be approved.
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8. That the Delegation of Authority By-law be amended as outlined in Attachment-7 to the 2023 Governance Review dated June 6, 2023.

Committee is taking a break for dinner until 5:50.



Mayor Guthrie calls the meeting back to order.

Next topic: Smart Cities Update.

David Messer, Executive Director of the Smart Cities Office, will present. As you may know, the core funding for the activities of the Smart Cities Office expires at the end of the year. This is the plan going forward.

Messer says all the goals of the office will be achieved by the end of the year, which, he notes, is two years ahead of schedule. These are some of the results:



Mark your calendar!



## Circular Economy Hotspot Guelph Wellington 2024

**Guelph-Wellington selected as location for  
Circular Economy Hotspot 2024 Conference!**

- Global event series will bring **500+ circular economy leaders** from around the world to our region.
- Headquartered at University of Guelph in **June 2024**.

So what's next?

-The office is closing in Dec 2023

-Some programs will be taken over by community partners, and others will conclude.

-Summery report next year, celebration of accomplishments in October.

Innovation Guelph and 10C taking lead on keeping COIL going. There's a grant in progress to get 3 years of funding.



## COIL 2.0 Led by Innovation Guelph & 10C

- Innovation Guelph is leading a FedDev application to continue elements of the COIL program
- City and County supporting application. Potential involvement in projects on circular procurement, rural circular economy and infrastructure.



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Solid Waste Resources is continuing some of the work at the Smart Cities office, Wellington will continue to support regenerative agriculture, and Public Health may take on the work done on food insecurity and access. There's a motion to encourage WDGPH in this regard coming.

Downer asks about the possibility of losing momentum on these projects after losing the main office. Stewart says this maybe something that committee has to spend more time with. Perhaps after delegations?

First delegate is Julia Grady from 10C. She would like to see a transition plan to continue the work of the office, and notes that council staff had dinner provided by Community Food, a company started under the model of the Circular Economy office.

Next delegate is Barb McPhee from the North End Harvest Market. She advocates for the continuation of the programs, which have been effective in finding ways to fight food insecurity and generate new partnerships.

Next is Kate Vestula from the Guelph Community Health Centre who talks about her org's success operating programs through the Smart Cities office, and then turning that success into new opportunities.

Goller asks Vestula about what she envisions for the transition. She says they're not going to ask for "millions of dollars" but there are a lot of models where municipalities work with community partners. We need to look at those, and decide what might work best.

Vestula says that the efforts need to be co-ordinated through one place, and finding additional funds is much easier with the a municipal partner at the table.

Back to council, and Downer says again that she's concerned about all this work going back into separate silos. Stewart says the goals were clear in 2019, and they've been accomplished, but this was always been a pilot for Infrastructure Canada, there's no more money coming.

Stewart says it's not about siloing the work, it's about making it part of the DNA. It's also been about growing the space and scope of this work through community partners. Many of these staffers are in contract positions too.

Busuttill says she's comfortable embedding the learning from the office, but would like to know what kind of transfer is going to happen so that they don't lose where the gaps are.

Klassen asks if the circular food economy is going to be dropped as a KPI in the Strat Plan. Stewart not everything that's important to the community will be in SP, but the solid waste work is something left over from Smart Cities that will be reflected going forward.

O'Rourke asks about the City's economic development office, and what they're going to do with this work. Holmes says EcDev has been working with Smart Cities and affiliated businesses, and will continue to do so.

Klassen asks if this is the last appearance of Smart Cities reps at council. Messer says yes, the final report will come to council through an information report.

The two recommendations pass unanimously.

**Recommendation:**

1. That the report "Smart Cities Update – Our Food Future and Circular Opportunity Launchpad" dated June 6, 2023, be received.
2. That the City encourages Wellington-Dufferin-Guelph Public Health to continue their work in food security and food access and to incorporate the lessons learned from Our Food Future in their ongoing health promotion work in the community.

Next, a motion from Cllr Caron from this motion at Municipality of Trent Lakes Resolution. <https://pub-guelph.escribemeetings.com/filestream.ashx?DocumentId=37418>

Caron says the timing for this perfect because it's [#NationalIndigenousHistoryMonth](#). The Trent Lakes motion made her remember ideas she had about taking the oath to the (now) King of England, while mentioning nothing about the people originally on this land.

This is Caron's motion, which Klassen has seconded.

**DRAFT RESOLUTION FOR GUELPH CITY COUNCIL**  
**COMMITTEE OF THE WHOLE**  
**June 6, 2023**

**Whereas** a clear reference to the rights of Indigenous People is the aim of advancing truth and reconciliation; and

**Whereas** the Truth and Reconciliation Commission of Canada outlines specific calls to action for municipal governments in Canada to act on, including education and collaboration; and

**Whereas** Call to Action 94 of the Truth and Reconciliation Commission of Canada called upon the Government of Canada to replace the wording of the Oath of Citizenship to include the recognition of the laws of Canada including Treaties with Indigenous Peoples; and

**Whereas** on June 21, 2021 an Act to amend The Citizenship Act received royal assent to include clear reference to the rights of Indigenous Peoples aimed at advancing the Truth and Reconciliation Commission's Calls to Action within the broader reconciliation framework; and

**Whereas** the City of Guelph is committed to the advancement of Indigenous truth and reconciliation efforts; and

**Whereas** the City of Guelph is committed to the following principles in its Indigenous relations: 1. Trust and Reciprocity 2. Honesty and Transparency 3. Respect 4. Patience 5. Inclusivity;

**Therefore, be it resolved**  
**Moved by Councillor Caron**  
**Seconded by Councillor \_\_\_\_\_**

1. That Council request that the Minister of Municipal Affairs and Housing amend clause 4 of the municipal declaration of office to read :  

I will be faithful and bear true allegiance to His Majesty King Charles III and I will faithfully observe the laws of Canada including the Constitution, which recognizes and affirms the Indigenous and treaty rights of First Nations, Inuit and Metis peoples;
2. And that this resolution be forwarded to the Association of Municipalities of Ontario (AMO), MPP Mike Schreiner, MP Lloyd Longfield, Premier Doug Ford, Minister Greg Rickford, Minister Steve Clark, Mississaugas of the Credit First Nation, Six Nations of the Grand River, and Grand River Metis Council.

No questions or comments fro council and it passes unanimously.

Last item under governance, Components of the new Community Engagement Framework. There was a presentation but it was cancelled owing to a discussion about this just a few weeks ago. A couple of councillors have some questions though.

Busuttill asks if an operation plan about this is coming. Glen Lombard, Manager of Community Engagement, says yes, the operation plan is part of the larger strategic engagement plan with other corporate comms. Look for a plan to come forwarding Q3.

Goller asks if Lombard's team guides the framework, or if its done by individual departments. Lombard says it's a hub and spoke model, each department directs it's own engagement, but the team will provide support as needed.

Goller asks about engagement outside specific projects. Lombard says that comes from feedback, if they're to prioritise relationship building, that has to be about more than feedback about specific projects, which can feel more transactional.

Lombard says that part of the development of a plan is to looking at engagement across a variety of circumstances: There are people that want to be engaged sooner in the process, and there are people that only want to engage if something's happening in their backyard.

O'Rourke asks about applying the community engagement principles when councillors are doing their own engagement. Lombard says it's about understanding the limitations of something like a Twitter poll. It's about understanding the limitations.

Downer asks about the differences in engaging on a project, or something like a planning application. Lombard says that they want to set standards for all levels of engagement even while appreciating there's difference.

Recommendations pass unanimously.

**Recommendation:**

1. That the revised Community Engagement Policy be approved, formally replacing the 2019 version of the Policy, and that staff be directed to apply the Policy when designing and implementing community engagement.
2. That the draft Community Engagement Charter be approved, formally replacing the 2015 Community Engagement Framework, and staff be directed to develop necessary plans and initiatives for operationalizing the Charter.

Next up, Chair O'Rourke takes over for the Infrastructure, Development and Enterprise Services agenda.

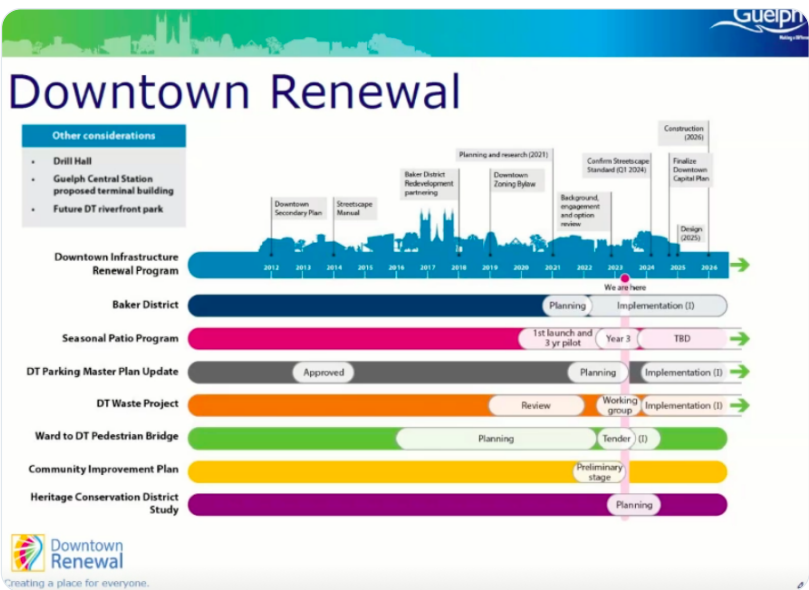
O'Rourke begins by asking for a motion to go past 8 pm, which is passed unanimously.

The next and final item is Downtown Renewal: Status Update. Terry Gayman, GM of Engineering and Transportation Services and Stacey Laughlin, Downtown Revitalization Advisor are presenting.

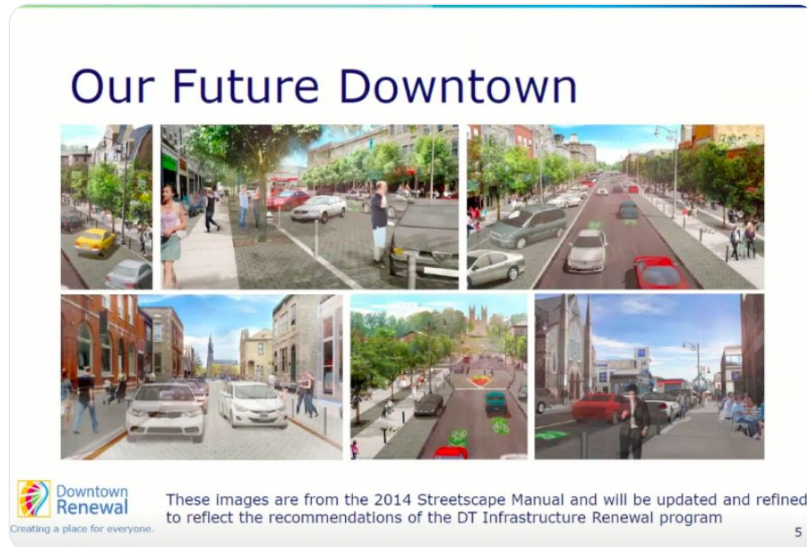
Sorry, suffering some technical difficulties, but Laughlin is now taking us through the presentation:



A lot going on downtown over the next 10 years changing how the core looks, feels and functions. Its being called a generational transformation, but the presentation tonight focuses on infrastructure.



What downtown might look like according to the Streetscape Manual.



Gayman takes over to talk about the Downtown Infrastructure Renewal Program. No decision has to be made tonight, this is an information report meant to keep council in the loop. First, there's a lot of underground infrastructure downtown near the end of this life.

Gayman says this goal is to replace this infrastructure so that it can continue to serve the present population and to make downtown Guelph... future ready.



What's going on?

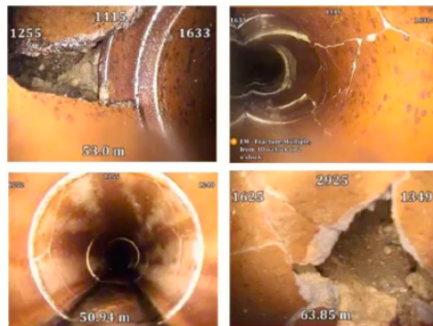
## DTIRP Program Approach and Timeline

1. Preparation → 2020 (done)
2. Ongoing communications and community engagement → now until end of construction
3. Planning and research → started in 2021
4. Complete Capital Implementation Plan → 2024
5. Design → starting as soon as 2025
6. Construction → starting as soon as 2026 with utilities (gas, telecoms) likely beforehand



Gayman notes that there are still some clay pipes under downtown and sink holes have occurred (although not pictured in this slide).


## DTIRP – Why?



A short list of options for each EA have been developed for St. George's Square, and Allans Dam/Macdonell Bridge. There will be public engagement on that later this summer.

## Environmental Assessments


- Two EA's underway
- Wyndham Street EA
  - Consideration of lane reduction along corridor and configuration of St. Georges Square
- Macdonell and Allan Structures EA
  - Two bridges and spillway structural needs
- Long list of options presented Nov 2022
- Short list of options


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Options for Wyndham, from #1 which is something similar to now to various options (2,3,4) that reflect complete street options. Gayman says they all have advantages and disadvantages.

## Wyndham Street – Short List


### Option 1



### Option 3

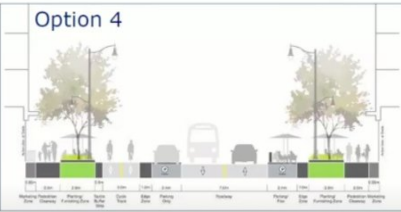


### Option 2



Parking		Bicycle		Pedestrian		Planting Zone	
Width	Volume	Width	Volume	Width	Volume	Width	Volume
10m	1000	2.0m	100	1.5m	100	1.0m	100
10m	1000	2.0m	100	1.5m	100	1.0m	100


### Option 4




Options for St. George's Square, up to and including a roundabout.

### St. George's Square - Short List


Option 1: Do Nothing




Option 2: Standard Intersection Improvements



Option 3: Realigned 4-leg intersection



Option 4: Traffic Circle






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Macdonell Bridge is deteriorating so some work will have to be done to save it. It's connected to other features here including the Allan Dam Bridge, which has a heritage designation, and the dam itself, which doesn't.


### Macdonell Bridge - Short list of options



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### Allans Dam Bridge - Short List of options



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### Allans Dam Structures - Short List of options

Sluiceway



Spillway



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Next steps after community engagement this summer on the EA options:



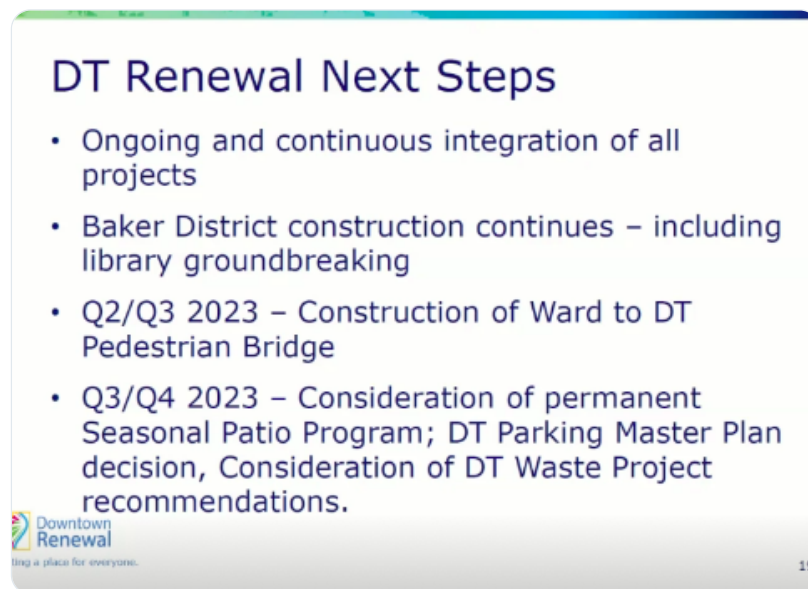
The slide features a blue and green header with a city skyline silhouette. The title 'DTIRP Next Steps' is in a large, dark blue font. Below the title is a bulleted list of five items. At the bottom left is the Downtown Renewal logo with the tagline 'Bringing a place for everyone.' and a small 'Guest' logo in the top right corner.

## DTIRP Next Steps

- June/July 2023 – community consultation and engagement on the EA short lists
- 2023/2024 – continue to gather background information and develop technical information for the Capital Implementation Plan
- Ongoing community consultation and engagement throughout the project
- 2025 – Detailed design work
- 2026 – Construction commences

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Other stuff happening downtown:



The slide features a blue and green header with a city skyline silhouette. The title 'DT Renewal Next Steps' is in a large, dark blue font. Below the title is a bulleted list of four items. At the bottom left is the Downtown Renewal logo with the tagline 'Bringing a place for everyone.' and a small 'Guest' logo in the top right corner.

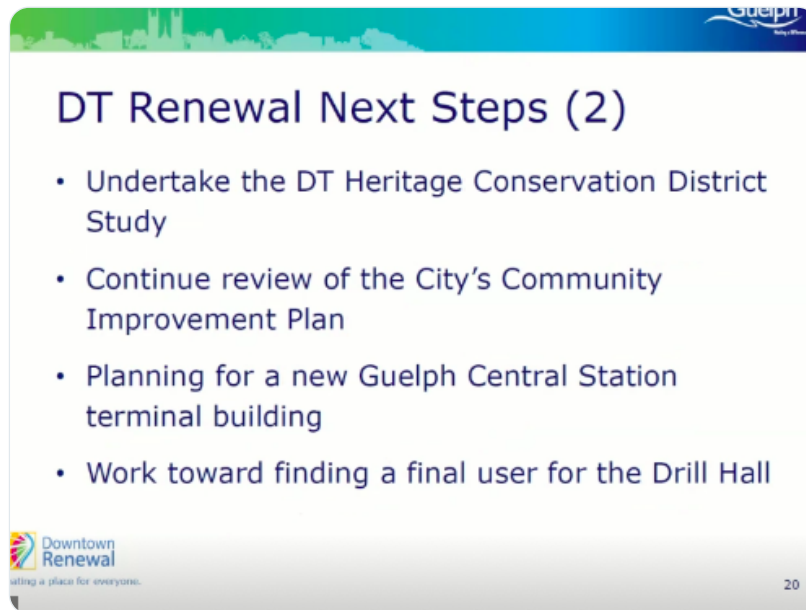
## DT Renewal Next Steps

- Ongoing and continuous integration of all projects
- Baker District construction continues – including library groundbreaking
- Q2/Q3 2023 – Construction of Ward to DT Pedestrian Bridge
- Q3/Q4 2023 – Consideration of permanent Seasonal Patio Program; DT Parking Master Plan decision, Consideration of DT Waste Project recommendations.

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Also



**DT Renewal Next Steps (2)**

- Undertake the DT Heritage Conservation District Study
- Continue review of the City's Community Improvement Plan
- Planning for a new Guelph Central Station terminal building
- Work toward finding a final user for the Drill Hall

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Cllr Carly Klassen has volunteered to be a downtown champion on council, which makes sense that this is her ward and she's a downtown business owner.

Guthrie asks if staff are thinking about "pain for gain", doing more construction at once just to get it done as quickly as possible? Gayman says impact on business is top of mind, and that's driving the engagement with stakeholders: How much pain can they take?

Guthrie feels like there's an opportunity to embed the arts in some of these projects, are staff seeking that input? Gayman says they're doing that through stakeholder groups, and working with economic development and tourism offices too.

Goller asks how constituents can participate in this? Laughlin says later this month, there will be some cross promo with Art on the Street to help people visualise the changes. "Tactical urbanism". Plus the usual online engagement.

Goller asks if the Ward-to-Downtown pedestrian bridge will be built by the time work is getting started on Allan's Dam/Macdonell? The tender for the W2DT bridge is out now, construction should start next year.

Klassen asks about other examples of the traffic circle in a core being a good option. Gayman says they're just looking at all options, but the traffic circle is a tighter version of a roundabout, which, apparently, two different things.

Billings asks if there will be more detail in the visuals provided in public engagement. Gayman says that there will be some general information about the potential costs for each option, exact costing is hard to determine before the technical study.

Cllr Gibson asks about how the size on consultation about the potential removal of the spillway. Staff says they're consulting with all regulatory agencies, because re-naturalizing the area would be a consideration.

O'Rourke asks about balancing spending public space with private space. Laughlin says when the permanent seasonal program comes to council for approval that's definitely going to be a consideration.

O'Rourke notes that there are some massive transformations coming to Guelph by 2027, and it's a very exciting time.

The report is received unanimously.

No staff or chair announcements, so you know what that means...



[@threadreaderapp](#) unroll please!

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